Alice Horn

Year of Call: 2022
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Overview

Alice Horn is a barrister specialising in commercial litigation and arbitration and construction and engineering claims. She completed her pupillage with 3PB in October 2024 and previously worked as a Judicial Assistant in the Commercial, TCC, and Admiralty Divisions of the High Court, working with Mrs Justice Jefford, Mr Justice Waksman, Mr Justice Jacobs, Mr Justice Andrew Baker and Mr Justice Robin Knowles.

At the Court, she assisted these judges on a range of international commercial matters including technology, procurement, construction, and contract-based cases, as well as injunctions, CCMCs, and issues arising out of, or in connection with arbitral proceedings, by conducting legal research, drafting, or preparing summaries and case notes.

Alice came to the Bar following a ten-year career in brand strategy and behavioural science research for multinational companies in the technology, automotive, financial, and fast-moving consumer goods sectors, including running her own consultancy. As a result, she is well placed to understand not only her client's legal situation but also the broader commercial, stakeholder, and public relations implications that can arise from litigation.

Alice is fluent in Spanish, having grown up in Spain, and has experience of serving as a volunteer medical translator in Mexico & Nicaragua. More recently she has volunteered with Advocate (the Bar Pro Bono Charity), the Free Representation Unit, as a tutor on the Gray's Inn International Commercial Arbitration Course, and as a legal researcher with the Standing International Forum of Commercial Courts (SIFoCC).

Outside of work, Alice is a keen sailor and Yachtmaster. She was the youngest - and one of only two female – skippers to complete the Virgin Atlantic Challenge in 2019. She now crews as bow on J109s in coastal and cross-channel yacht races.

Academic qualifications

- Bar Vocational Course, Inns of Court College of Advocacy (ICCA)
- Graduate Diploma in Law, BPP Law School, London
- Master of Science in Cognitive and Decision Sciences, UCL
- BA in Journalism & Mass Communication with Spanish, University of Oklahoma, Gaylord College

Scholarships

- Prince of Wales Bar Course Scholarship, The Honourable Society of Gray's Inn
- Residential Scholarship, The Honourable Society of Gray's Inn
- David Karmel Scholar, The Honourable Society of Gray's Inn's most prestigious GDL prize
- Norman Tapp Memorial Prize, awarded annually to Gray's Inn's Best Senior Mooter
- Martin Domke Award, Honourable Mention for Best Oralist at the 28th annual Willem C. Vis International Commercial Arbitration Moot (out of 2783 Mooters)
- Eric E. Bergsten Award, Honourable Mention for Best Team Orals- 28th Annual Willem C. Vis International Commercial Arbitration Moot (out of 750 teams)
- Fox-Williams Pre-Moot, Runner-Up
- The US President's Award for Academic Excellence, National award of the Office of The President of United States
- Coca-Cola Scholars Foundation Prize

Professional bodies

- The Honourable Society of Gray's Inn
- Chartered Institute of Arbitration (CIArb)

Expertise

Commercial

Alice Horn is a barrister specialising in complex commercial litigation and arbitration, with a practice encompassing high-value contract disputes, insolvency and bankruptcy, fraud, and matters involving regulatory and public bodies.

Before coming to the Bar, Alice was a Judicial Assistant in the Commercial Court, TCC and Admiralty Courts of the High Court, where she worked closely with Mrs Justice Jefford, Mr Justice Waksman, Mr Justice Jacobs, Mr Justice Andrew Baker and Mr Justice Robin Knowles. In that role, she assisted on a wide range of high-value and complex disputes, including matters involving international commerce, procurement, construction, injunctions, case management, and issues arising in the context of arbitral proceedings.

Since completing her pupillage at 3PB in October 2024, Alice has acted in a variety of commercial disputes, reflecting her growing experience across fraud and regulatory matters, IT and services contracts, healthcare staffing arrangements, local authority commercial issues, financial lending, property management agreements, and cases in the agricultural sector.

Recent and Ongoing Work

- Acting for a national funding body in a dispute concerning the alleged misappropriation of funds, raising questions of fraud, procedural fairness, and the registration of industry fraud markers.
- Representing a digital services company in a contractual claim for unpaid IT services fees.
- Acting in a financial dispute concerning whether sums advanced by the claimants constituted loan agreements or the purchase of gold bars.
- Representing a defendant in proceedings concerning a Guaranteed Rent Management Agreement, involving issues of termination, property damage, and unpaid fees.
- Acting for a healthcare staffing provider in a subcontracting dispute concerning the supply of nurses to a care trust.
- Representing a local authority in a business rates liability dispute.
- Acting for a claimant in a professional negligence claim against solicitors arising from a residential property transaction.
- Defending a company in the agricultural sector in contractual proceedings concerning the supply and distribution of poultry.

Alice brings to her practice a decade of prior experience in brand strategy and behavioural science research, including running her own consultancy for multinational clients in the technology, automotive, financial and consumer goods sectors. This background means she is adept at understanding not only the legal issues at stake but also the wider commercial, reputational, and stakeholder implications for her clients.

Construction and engineering

Alice Horn is a barrister who is developing a good practice in construction disputes, and associated professional liability matters, and their arbitration. Alice's expertise developed whilst working as a Judicial Assistant in the Technology and Construction Court (TCC) with Mrs Justice Jefford and Mr Justice Waksman, who is its Judge in Charge.

Working at the TCC, Alice assisted on a range of international and UK cases including technology, procurement, construction, and contract-based cases, as well as injunctions, CCMCs, and issues arising out of, or in connection with arbitral proceedings, by conducting legal research, drafting, or preparing summaries and case notes.

During pupillage, Alice was involved in *Providence Building Services Limited v Hexagon Housing Association Limited*, a case on the interpretation of termination rights under clause 8.9.3 of the 2016 edition of the JCT Design and Build Contract. The

Supreme Court is due to issue judgment on that matter on 15 January 2026.

Alice now frequently appears in County Courts and High Courts at all stages of litigation proceedings in addition to maintaining a busy advisory and drafting practice. She can be instructed in a wide variety of construction-related cases, including:

- Adjudication proceedings
- Arbitrations (both domestic and international)
- Breach of contract and counterclaims for payment
- Building Safety Act 2022 claims and Building Act 1984 disputes
- Commercial lease disputes over construction works
- Contractor disputes in residential and commercial buildings
- Defective Premises Act 1972 claims
- Enforcement matters
- Engineering disputes
- JCT contract claims, including non-payment of retention sums
- NHBC Guarantees and builder warranty breaches